Financial Assurance for Hardrock Mine Cleanup

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Western Mining Activist Network
4th Bi-Annual Meeting
October 3-5, 2003  Vancouver BC Canada
What is Financial Assurance?

Financial Assurance is the basic concept of a company or corporation impacting public lands or resources (such as water) having to provide insurance that the funds are available for the necessary activities to mitigate or remediate any adverse impacts from those activities.
Who Requires Financial Assurance?

• Federal Agencies
  – Forest Service
  – Bureau of Land Management
  – Environmental Protection Agency

• State Agencies
  – Every state with significant hardrock mining activity has promulgated mine cleanup statutes that include provisions for financial assurance
To What Mine Cleanup Activities Does Financial Assurance Apply?

• New and Operating Mines – NEPA and Operating Permits
  – Federal financial assurance laws apply to federally administered lands (including tribal lands) and State laws apply to state and private lands.

• Abandoned Mines – CERCLA and other state and federal cleanup activities
  – CERCLA financial assurance provisions are borrowed from RCRA
How is Financial Assurance Determined?

Two Primary Processes:

1. Mine Cleanup Planning / Cost Estimation
2. Financial Assurance Administration
Mine Cleanup Planning and Cost Estimation

Develop Plan and Revisions (based on site assessment)

Cost Escalation and Inflation

Cleanup Cost Estimation (Direct and Indirect Costs)

Identification of Cleanup Tasks
Figure 1. Cyclic Determination of Mine Cleanup Financial Assurance

- Mine Cleanup Planning and Cost Estimation
- Develop Plan and Revisions (based on site assessment)
- Cost Escalation and Inflation
- Identification of Cleanup Tasks
- Cleanup Cost Estimation (Direct and Indirect Costs)
- Financial Assurance Administration
- Financial Assurance Cost Estimate
- Obtain and Renew Financial Assurance Instruments
- Financial Assurance Review
- Financial Assurance Release

Processes:
- Development
- Permitting
- Construction
- Operation
- Closure/Cleanup
- Post Closure/Cleanup
Mine Cleanup Planning

• Required Information
  – Identification of cleanup requirements
  – Location of features and facilities
  – Description of surface disturbance
  – Description of facilities and equipment
  – Description of operations
  – Description of maintenance
  – Description of monitoring
  – Description of mitigations
  – Description of other activities
Identification of Mine Cleanup Tasks

• Categories of Tasks
  – Interim Operations and Maintenance
  – Water Management and Treatment
  – Hazardous Materials
  – Demolition, Removal and Disposal of Facilities and Equipment
  – Earthwork (sloping, backfill, grading)
  – Revegetation
  – Mitigations
  – Long-Term Operations and Maintenance
  – Monitoring
Figure 2. Mine Cleanup Cost and Project Life

- **Actual Amount of Financial Assurance Needed**
- **Cleanup Cost Estimate Originally Predicted**

Increases:
- Increase due to change in mine plan
- Increase due to increased acid generation potential
- Typical indirect cost gap between cost estimate and financial assurance
- Increase due to water treatment requirements and additional cleanup measures

Stages:
- Permitting
- Construction
- Operations
- Closure/Cleanup
- Post-Closure/Cleanup
- Walk Away
- Perpetual Treatment
Mine Cleanup Cost Estimation

• Direct Costs
  – Direct costs include capital costs for cleanup tasks related to surface disturbances, facilities and other capital items necessary for ongoing processes (such as groundwater pumping and water treatment facilities).

• Indirect Costs
  – Indirect costs include contingency, engineering redesign, mobilization/demobilization, contractor overhead and profit, agency contract administration and agency indirect costs.
Cost Escalation and Inflation

- Application
- Calculation
- Risk and Uncertainty
- Scheduling
- Cash Flow Analysis
- Estimate Checking
Financial Assurance Administration

- Financial Assurance Cost Estimation
- Financial Assurance Instruments
  - Cash or Equivalent Forms
  - Surety Bonds and Insurance
  - Self Guarantees
- Financial Assurance Review and Update
- Financial Assurance Release
- Approving and Renewing Instruments
Case Study
Zortman and Landusky Mines
Reclamation and Financial Assurance Case Study
Zortman and Landusky Mines and Fort Belknap Indian Community

Project History

• 1979 Original Zortman and Landusky Mine Permit Issued
• 1979-1988 Plan of Operations amended 11 times
• 1992 Submitted plans for major expansion - review of water monitoring data showed widespread acid generation
• 1995 Suits filed by EPA, MDEQ, FBIC and citizens groups
• 1996 Consent Decree ($32 million settlement)
• 1996 FEIS and ROD for mine expansion issued
• 1997 IBLA appeal by FBIC stayed expansion
• 1998 Pegasus Gold files for bankruptcy - expansion cancelled and reclamation and closure to proceed
• 1998 IBLA directs BLM to consult with FBIC on reclamation and closure
Case Study - Zortman and Landusky Mines

Following Bankruptcy

- FBIC develops alternative reclamation plan
- State takeover of site operations
- Technical Working Group – BLM, MDEQ, EPA, FBIC
- Multiple Accounts Analysis – Alternatives Evaluation
- Interim reclamation
- Water management and treatment modifications
- Supplemental Environmental Impact Statement
Results of Investigations

- Acid drainage to increase significantly and capture and treat in perpetuity to prevent groundwater and surface water contamination of FBIC water resources

- Effective source control is necessary to limit acid drainage generation rate to controllable levels

- Water treatment bond based on line items rather than total cost = significant shortfall

- Pre-treatment for nitrates, cyanide and selenium needed before land application disposal

- Backfilling with acid generating waste may increase water quality impacts in connected watersheds

- Prior revegetation efforts mostly unsuccessful and more progressive/long-term approach required

- Four 100-year storm events occurred in twenty years
Case Study - Zortman and Landusky Mines

Results of Investigations
Financial Assurance

- Originally approved reclamation and closure plan would have cost $54 million more than available financial assurance

- Cost of agency preferred alternatives from MAA $33 million more than available financial assurance

- Currently FBIC, BLM, DEQ and EPA seeking additional funding of $33M + $15M to FBIC for violations of federal trust responsibility
Case Study - Zortman and Landusky Mines
Results of Investigation –
Financial Assurance
Zortman and Landusky Mines
Reclamation Bond Change
Changes to Montana Bonding Practice and Regulation - Bond Amounts Statewide

Montana Hardrock Mine Bond Amounts - Pre-1998 and 2001

- Pre-1998
- 2001

- Golden Sunlight Mine
- CR Kendall Mine
- Troy Mine
- Black Pine Mine
- MRI Continental Mine
Alaska Mine Statewide Review

- CSP² is conducting a statewide review of all major mines on behalf of Alaskans for Responsible Mining (ARM)

- Purpose: To determine the potential tax-payer liability statewide in the event of mine bankruptcy or default on reclamation at closure
Alaska Mine Statewide Review

• Methods
  – Review the reclamation plan and associated cost estimate for each mine
  – Develop multiple scenarios to address reclamation plan deficiencies
    • Scenario 0 – Indirect costs evaluated
    • Scenario 1 – Unit costs ($/acre) for each task
    • Scenario 2,3,4 – Water treatment scenarios
Fort Knox Mine

- Open-pit gold mine and mill facility located northeast of Fairbanks
### Fort Knox Mine Financial Assurance Summary

<table>
<thead>
<tr>
<th>Scenario</th>
<th>Reclamation Plan</th>
<th>Tailing Storage Reclamation &amp; Closure</th>
<th>Post Reclamation &amp; Maintenance Fund</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
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<td>$2,105,383</td>
<td>$9,104,984</td>
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<td>$148,280,794</td>
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</table>

The bar chart illustrates the financial assurance requirements for different scenarios, with the total costs increasing significantly from Scenario 0 to Scenario 4.
Pogo Project

- Proposed underground gold mine and mill facility located near the Goodpaster River northeast of Delta, Alaska
Pogo Project Financial Assurance Summary

<table>
<thead>
<tr>
<th>Scenario 0</th>
<th>Scenario 1</th>
<th>Scenario 2</th>
<th>Scenario 3</th>
<th>Scenario 4</th>
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</thead>
<tbody>
<tr>
<td>$13,474,394</td>
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<td>$21,651,782</td>
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<td>$34,560,335</td>
<td>$84,201,102</td>
<td>$139,718,102</td>
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</table>

- **Capital Costs**
- **Operating Costs**
- **Total**
Case Study – Greens Creek Mine

- Located on Admiralty Island in the Tongass National Forest near Juneau
- Underground mine and mill facilities producing silver, zinc, lead, and gold concentrates
- Operated by Kennecott Minerals Company and Hecla Mining Company
Case Study – Greens Creek Mine

• Major Site Facilities
  – 30 acre dry tailings storage facility, 32 acre expansion proposed
  – 44 acres of production rock sites
  – 68 acres of road surface
    • 5.7 acres constructed with pyritic quarry rock
  – 29 acres of mine site facilities including the mill
Case Study – Greens Creek Mine

• Current financial assurance held by the USFS for the ADEC in the amount of $24,400,000
• Letter of credit for $18,400,000 and Surety Bond for $6,000,000
• Proposed tailings impoundment expansion is estimated to increase the financial assurance by $1,770,000 to a total of $26,170,000
Greens Creek – Scenario 0

• Labor, equipment, material costs, and acreages duplicate the Greens Creek Mine Reclamation Plan
• <0.5% difference when compared to Greens Creek generated numbers
• Scenario 0 estimated at $26,049,100
Greens Creek – Scenario 1

- Duplicates company generated capital and operating costs with changes made to indirect costs
- Scenario 1 adjustments result in an overall increase of 23% totaling $28,533,931

<table>
<thead>
<tr>
<th></th>
<th>Greens Creek (33%)</th>
<th>CSP2 Scenario 1 (56%)</th>
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</thead>
<tbody>
<tr>
<td>Contingency</td>
<td>10%</td>
<td>10%</td>
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<tr>
<td>Mobilization / Demobilization</td>
<td>5%</td>
<td>5%</td>
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<tr>
<td>Engineering Redesign</td>
<td>--</td>
<td>3%</td>
</tr>
<tr>
<td>Engineering, Procurement, Const. Management</td>
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<td>5%</td>
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<tr>
<td>Contractor Overhead</td>
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<td>15%</td>
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<tr>
<td>Contractor Profit</td>
<td>10%</td>
<td>10%</td>
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<tr>
<td>Agency Administration</td>
<td>8%</td>
<td>8%</td>
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<tr>
<td>Inflation</td>
<td>--</td>
<td>3%</td>
</tr>
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</table>
Greens Creek – Scenario 2

• Addition of indirect costs and changes to unit costs for specific reclamation tasks
  – Tailings impoundment capital costs
    • Unit costs for 32 expansion acres were adjusted to match unit costs estimated for the original 30 acres
    • Greens Creek estimates $4,407,377 ($71,087/acre)
    • CSP\textsuperscript{2} estimates $6,291,884 ($101,482/acre)
  – Water treatment sludge disposal costs added
    • 7 years of disposal (including transport) estimated at $140,000 ($20,000/year)
Greens Creek – Scenario 2

- Maintenance and monitoring of engineered soil covers on tailings and waste rock
  - Time frame of activities increased from 5 years to 30 years due to potential for acid generation
  - Greens Creek estimates $414,000 ($82,800/year)
  - CSP² estimates $1,801,500 ($82,800/year for first 5 years then $55,500/year for years 6 through 30)
  - Scenario 2 adjustment resulted in a 36% increase to $35,409,797
Greens Creek – Scenario 3

• Water treatment increased to 50 years (Greens Creek planned 7 years)
  – Sludge disposal $1,000,000 ($20,000/year)
  – Capital replacement costs $7,228,000 (includes 25% of capital costs in years 10 and 20, 50% of capital costs in year 50, and $2 million in year 10 for water management structures)
Greens Creek – Scenario 3

• Monitoring and Maintenance extended 30 years beyond operation of the water treatment facilities
  – General site operation and maintenance (labor, power, service) totals $34,722,543
  – Long-term operation and maintenance (surface water, groundwater, and reclamation monitoring) totals $10,479,851

• Scenario 3 adjustment resulted in a 263% increase to $94,590,373
Greens Creek – Scenario 4

• Water treatment increased to 100 years (Greens Creek planned 7 years)
  – Sludge disposal $2,000,000 ($20,000/year)
  – Capital replacement costs $7,228,000 (includes 25% of capital costs in years 10 and 20, 50% of capital costs in year 50, and $2 million in year 10 for water management structures)
Greens Creek – Scenario 4

• Monitoring and Maintenance extended 30 years beyond operation of the water treatment facilities
  – General site operation and maintenance (labor, power, service) totals $65,359,926
  – Long-term operation and maintenance (surface water, groundwater, and reclamation monitoring) totals $16,888,501

• Scenario 3 adjustment resulted in a 473% increase to $149,376,667
Greens Creek Mine Financial Assurance Summary

<table>
<thead>
<tr>
<th>Scenario</th>
<th>Capital Costs</th>
<th>Operating Costs</th>
<th>Total</th>
</tr>
</thead>
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<tr>
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<td>$22,270,926</td>
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<td>4</td>
<td>$23,710,926</td>
<td>$125,665,735</td>
<td>$149,376,667</td>
</tr>
</tbody>
</table>

Scenario 0 | Scenario 1  | Scenario 2  | Scenario 3  | Scenario 4

- Capital Costs
- Operating Costs
- Total Costs
Financial Assurance Cost Estimate Case Study

Chino and Tyrone Mines
New Mexico
Chino and Tyrone Mines, NM

- Mining initiated late 1800’s
- Major mining operations initiated 1950’s-1960’s
- Open pit copper mining with milling and dump leaching
- High acid generation potential
- Disturbed Area:
  - Chino = 9,200 acres
  - Tyrone = 6,000 acres
- Lead Regulatory Agencies
  - New Mexico Environment Department
  - New Mexico Mining and Minerals Division, NRD
Chino and Tyrone Mines, NM

• Financial Assurance Requirements
  – NM Mining Act enacted 1994
  – Required submittal of closure plan and financial assurance by 1996.
  – NM Water Quality Act rules also require financial assurance for mine closeout
    • Has led to dual closure/closeout planning and financial assurance process
Chino and Tyrone Mines, NM

• Financial Assurance History
  – Prior to 1999 $1.8M
  – 1999 $114M
  – 2003 Chino $395M
  • Agreed upon by Phelps Dodge and NMED & MMD
  • Tyrone $330-$440M
    • $330M proposed by PD, $440M by NMED
Comparison of Closure/Closeout Plans – Tyrone Mine

Total Costs

<table>
<thead>
<tr>
<th>Task</th>
<th>PD Plan</th>
<th>PD Proposed Plan</th>
<th>NMED Proposed DP Plan</th>
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<tbody>
<tr>
<td><strong>Capital Cost Items</strong></td>
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<tr>
<td>Total Capital Costs</td>
<td>$62,700,000</td>
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<tr>
<td><strong>Operating Cost Items</strong></td>
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<tr>
<td>Total Operating Costs</td>
<td>$31,611,000</td>
<td>$205,446,000</td>
<td>$209,832,000</td>
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<td><strong>Total All Costs</strong></td>
<td>$94,311,000</td>
<td>$328,089,000</td>
<td>$440,344,000</td>
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</tbody>
</table>
Financial Assurance Amounts in New Mexico versus?

- Chino-Tyrone Pre-1999
- Chino-Tyrone 1999
- Chino-Tyrone 2001
- Chino-Tyrone 2003
- What does your mine have?

Financial Assurance, $/disturbed acre